

The “Four P’s of Planning Modernization

PCoP Webinar Series

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US Army Corps of Engineers
PLANNING SMART
BUILDING STRONG®



Why Did we Undertake Planning Modernization?

Civil Works Planning must continue to meet the water resources needs of the nation in an increasingly complex environment, while:

- Being adaptive and responsive to the needs of the community, the non-federal cost-sharing study sponsor, and the nation
- Providing prudent investment recommendations for the highest priority problems and effective solutions in a time of scarce resources at all levels of government



Why do Leaders Support Planning Modernization?



Planning Modernization and its goals, as part of the Civil Works Mission:

- Drives strategic change and alignment across the organization
- Anticipates and shapes our future operational and budget environment
- Unites ALL commands and employees with a common vision, purpose, and direction



BUILDING STRONG®

How Does Planning Contribute to the USACE Vision?

Planning Modernization

A Civil Works Planning Program that meets the Nation's water resources challenges and needs.



USACE Vision

Engineering solutions for the Nation's toughest challenges.



USACE Mission

Deliver vital engineering solutions, in collaboration with our partners, to secure our Nation, energize our economy, and reduce risk from disaster.



What is Planning Modernization?

A Path to achieve the Vision for Civil Works
Planning Program:

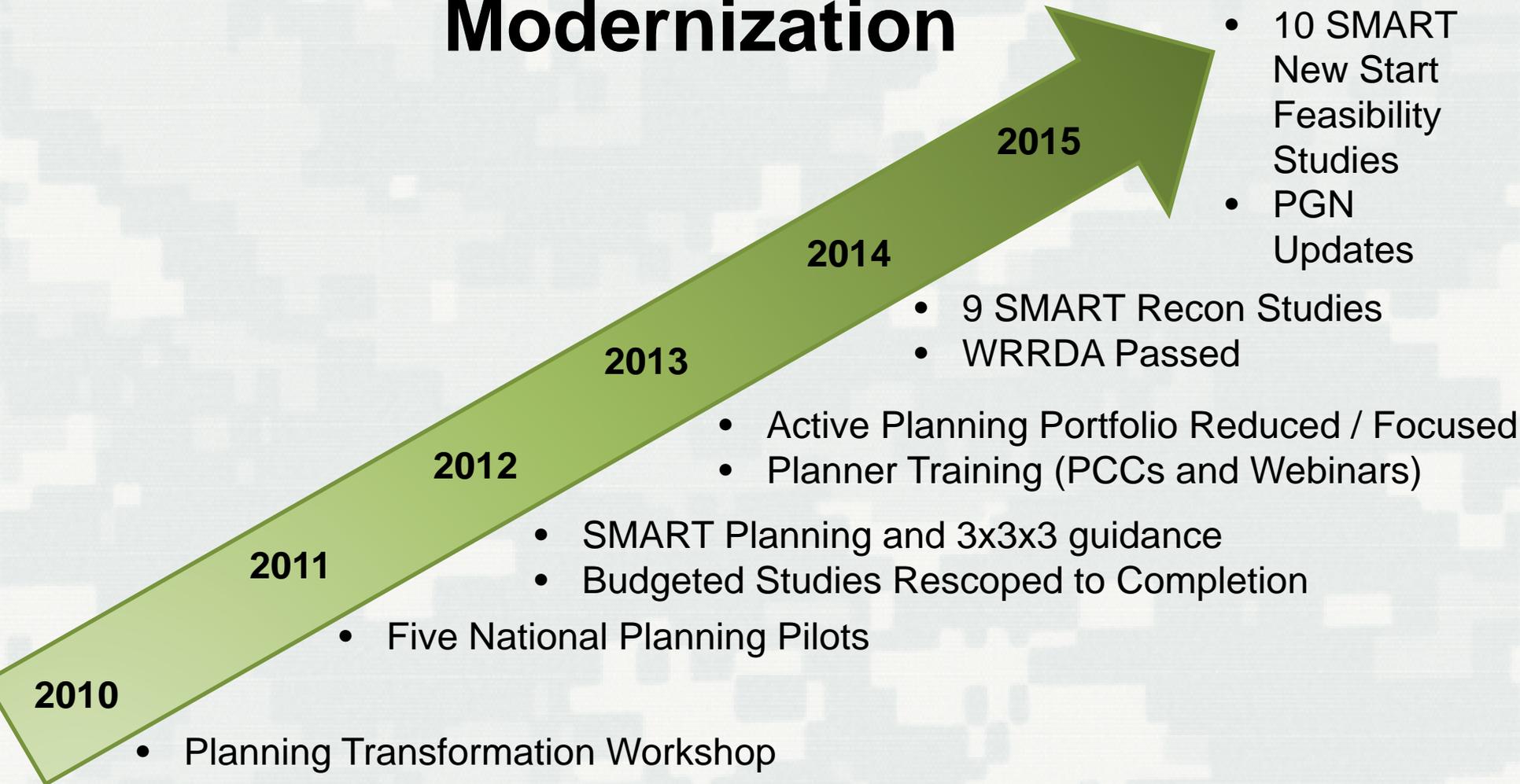
*A Civil Works planning program that meets the
Nation's water resources challenges and needs.*

One of the Four Pillars of Civil Works
Transformation.

Our Future.



Key Milestones in Planning Modernization



Transforming Civil Works

Deliver enduring & essential water resource solutions by applying effective transformation strategies.



The “Four Ps” of Planning Modernization

Investing in Planner’s Knowledge

Enhance the capability and competency in the Planning Community

Why: Our People are our future.

SMART Planning and 3x3x3

Improve and develop efficient and cost effective processes for GI and beyond

Why: Deliver a sound investment in infrastructure planning for taxpayers.

People

Process

Projects

Program

Delivering on our Commitments

Deliver timely, cost effective, and high quality products

Why: Plan for the future by addressing the nation’s water most critical water resources needs.

Sustainable for the Nation’s Future Needs

Manage an accountable and responsive Program

Why: Provide the Water Resources Planning experience and expertise unique to the Corps of Engineers.



What Do the 4 Ps Look Like in Practice?

Investing in Planner's Knowledge

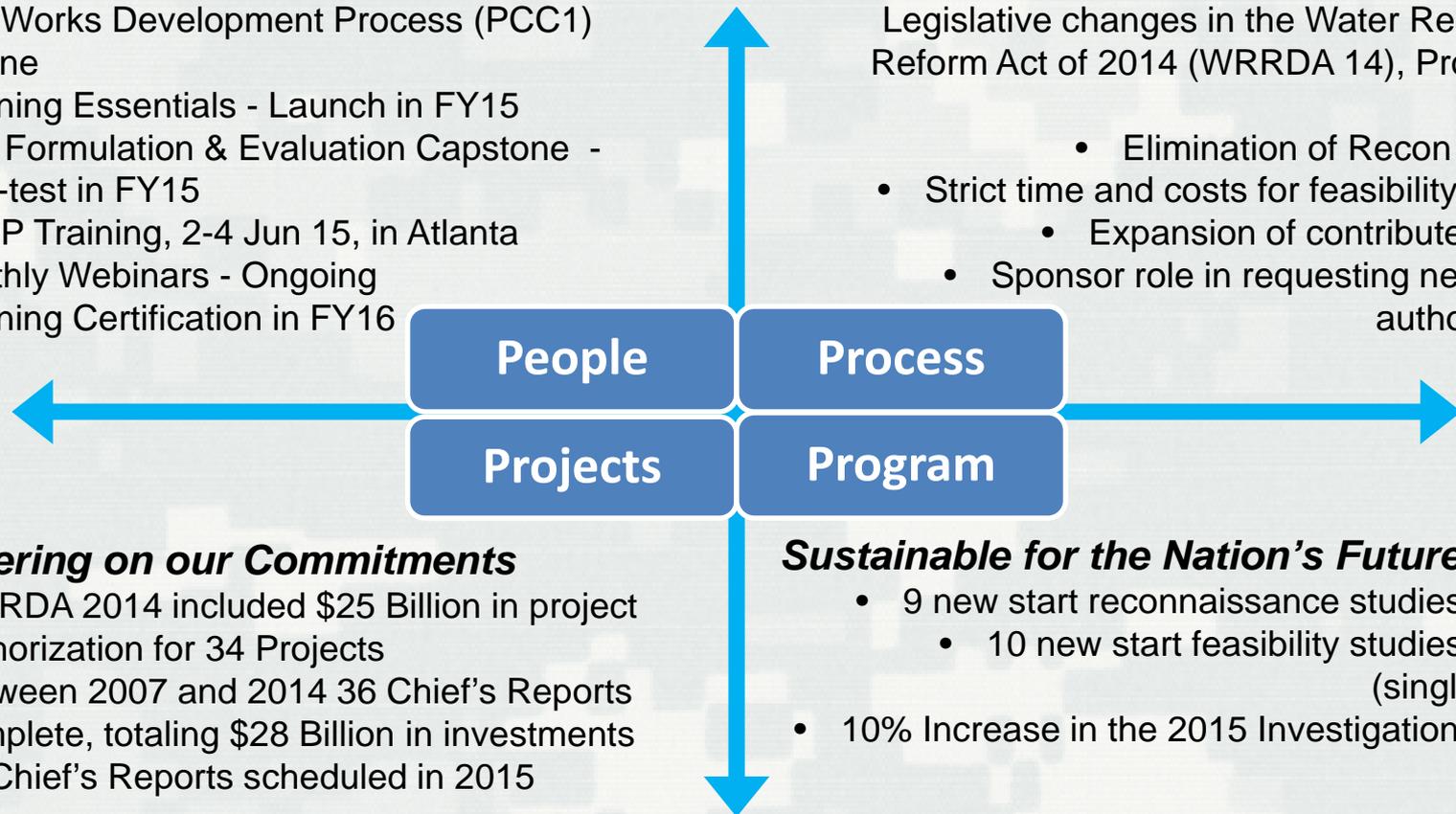
- Civil Works Development Process (PCC1) On-line
- Planning Essentials - Launch in FY15
- Plan Formulation & Evaluation Capstone - Beta-test in FY15
- PCOP Training, 2-4 Jun 15, in Atlanta
- Monthly Webinars - Ongoing
- Planning Certification in FY16

SMART Planning and 3x3x3

Legislative changes in the Water Resources Reform Act of 2014 (WRRDA 14), Provisions

Include:

- Elimination of Recon Studies
- Strict time and costs for feasibility studies
- Expansion of contributed funds
- Sponsor role in requesting new study authorization



Delivering on our Commitments

- WRRDA 2014 included \$25 Billion in project authorization for 34 Projects
- Between 2007 and 2014 36 Chief's Reports complete, totaling \$28 Billion in investments
- 29 Chief's Reports scheduled in 2015

Sustainable for the Nation's Future Needs

- 9 new start reconnaissance studies in FY14
- 10 new start feasibility studies in FY15 (single phase)
- 10% Increase in the 2015 Investigations budget



Planning Modernization Key Initiatives in FY15

Q1	Q2	Q3	Q4
<p>People:</p> <ul style="list-style-type: none"> • SMART Planning Summit • Twice monthly PCoP Webinars <p>Process:</p> <ul style="list-style-type: none"> • WRRDA Implementation Guidance (7001) • VT Alignment PB • CWRB SOP <p>Projects:</p> <ul style="list-style-type: none"> • Successfully completed 2 CWRBs • Completed 5 Chief's Reports <p>Program:</p> <ul style="list-style-type: none"> • FY16 3x3 Compliance Verification 	<p>People:</p> <ul style="list-style-type: none"> • Rollout Planning Cert to Leadership • Twice monthly PCoP Webinars • Winter Planning Ahead published <p>Process:</p> <ul style="list-style-type: none"> • Update PGN Appendices G&H • Made single-phase partnership kit available on SharePoint • Completed FY17 Civil Works Direct Program Development Policy Guidance, EC 11-2-208 for Investigations <p>Projects:</p> <ul style="list-style-type: none"> • Successfully completed 1 CWRB • Completed 3 Chief's Reports <p>Program:</p> <ul style="list-style-type: none"> • Completed FY15 Work Plan • Completed and defended FY16 Investigations Budget 	<p>People:</p> <ul style="list-style-type: none"> • Planning Community Training Workshop (June 2-4) • Launch Planning Essentials Planning Core Curriculum course • Review of PA Program • Twice monthly PCoP Webinars <p>Process:</p> <ul style="list-style-type: none"> • Complete single-phase model FCSA • WRRDA IG (1001, 1002) • Publish Watershed PB <p>Projects:</p> <ul style="list-style-type: none"> • Successfully complete 5 CWRBs • Complete 4 Chief's Reports • Launch FY15 New Start coordination meetings <p>Program:</p> <ul style="list-style-type: none"> • Line item reviews of the Planning Portfolio • Analyze proposed FY17 New Starts 	<p>People:</p> <ul style="list-style-type: none"> • Technical Mentoring Program Development • Launch Planning Capstone Planning Core Curriculum course • Twice monthly PCoP Webinars <p>Process:</p> <ul style="list-style-type: none"> • Complete PGN Update <p>Projects:</p> <ul style="list-style-type: none"> • Successfully complete 4 CWRBs • Complete 13 Chief's Reports <p>Program:</p> <ul style="list-style-type: none"> • FY15 Planning Program Execution • FY17 Budget Submission to ASA(CW)



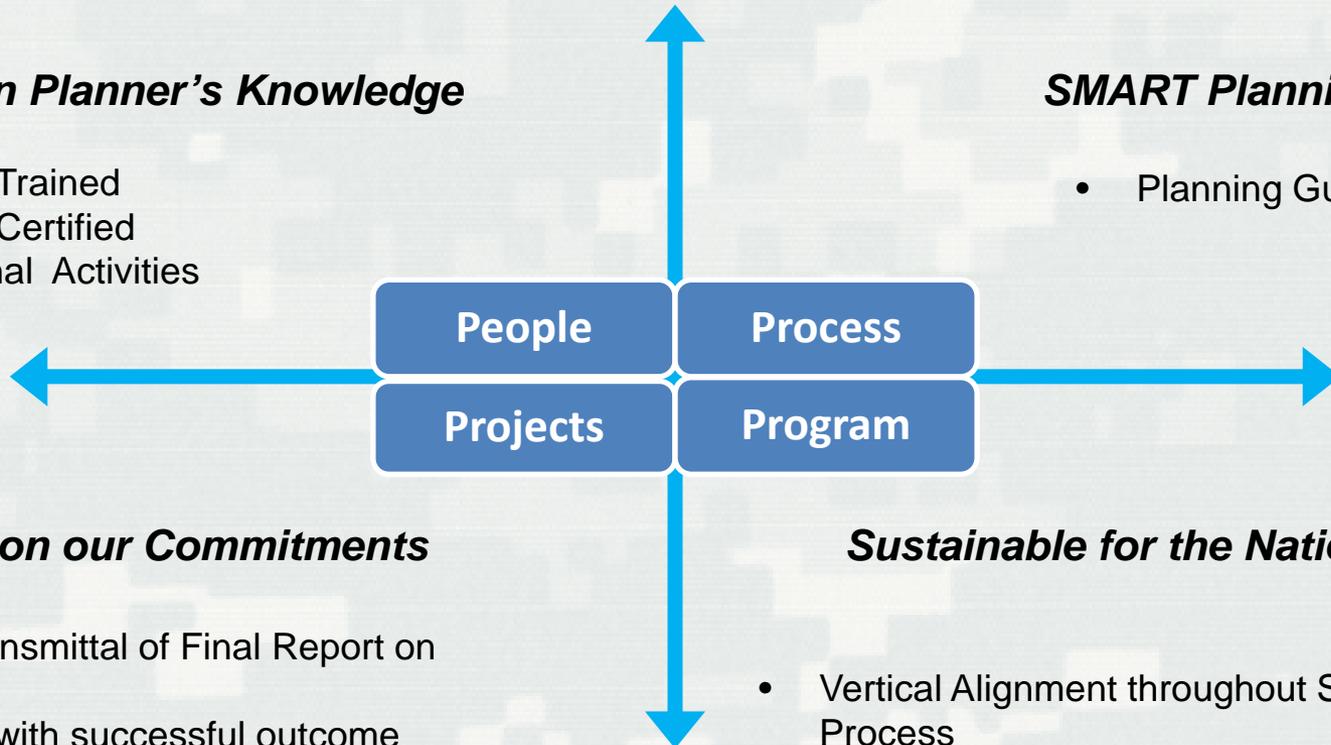
How do we Measure Planning Modernization?

Investing in Planner's Knowledge

- Planners Trained
- Planners Certified
- Educational Activities

SMART Planning and 3x3x3

- Planning Guidance Updated



Delivering on our Commitments

- MSC Transmittal of Final Report on schedule
- CWRBs with successful outcome
- Chief's Reports and other Decision Documents completed on schedule
- Quality Assessments on Draft and Final Decision Documents

Sustainable for the Nation's Future Needs

- Vertical Alignment throughout Study Process
- Program Sustainment



Our Charge

Never Let Up –

Planning Modernization *is* Planning

- Focus on planning analysis vs. process tweaks
- Focus on decisions
- Communicate, communicate, communicate
- Use – and develop – tools and models

Incorporate Change into Culture at all Levels

- Inform and Support other CW Transformation initiatives
- Do what we say on a sustainable scale
- Avoid slipping back – Keep moving forward
- Move forward with a unified approach to **Planning**



Questions?

Type questions in the chat box – send to Everybody.
We will answer as many as time allows.



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